WIRES Summer Meeting

July 8-9, 2026 – Philadelphia, PA at the Notary Hotel

AGENDA

WEDNESDAY, JULY 8

6:00 - 9:00 pm — **Cocktail Reception and Dinner**

THURSDAY, JULY 9

8:00 - 9:00 am — **Breakfast**

9:00 - 10:00 am — **Keynote Address**

Honorable David LaCerte, FERC Commissioner

10:00 - 11:00 am — **Panel 1 – Financial Factors Driving Transmission Investment**

Panelists

Bill Carlin, Vice President, Transmission Rates and Regulatory Requirements, Eversource

Julien Dumoulin-Smith, Power, Utilities and Clean Energy Equity Analyst, Jefferies

Obioma Ugboaja, Director, S&P Global Ratings North American Regulated Utilities

Moderator

Phil Moeller, Former FERC Commissioner

11:00 - 11:15 am — **Coffee Break**

11:15 - 12:15 pm — **Panel 2 – Views from the 11th Floor**

Panelists

Scotiana Bennett, Technical Advisor, Office of Commissioner Lindsay See, FERC

Henry Engelstein, Legal Advisor, Office of Commissioner David Rosner, FERC

Noah Lichtenstein, Technical Advisor, Office of Chairman Laura V. Swett, FERC

Steven Wellner, Senior Legal Advisor, Office of Commissioner Judy Chang, FERC

Heidi Werntz, Legal Advisor, Office of Commissioner David LaCerte, FERC

Moderator

Jamie Simler, Vice President, Federal Regulatory, Ameren

12:30 - 2:00 pm — **Lunch**

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PRESENTERS

KEYNOTE SPEAKER

Honorable David LaCerte

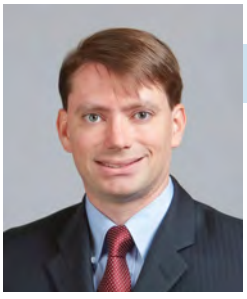
FERC Commissioner

David A. LaCerte was confirmed by the U.S. Senate in 2025 to serve as a Commissioner of the Federal Energy Regulatory Commission. He brings over two decades of experience in public service, law, and regulatory policy. Prior to his appointment to FERC, he held senior roles in both state and federal government, including leadership positions at the U.S. Office of Personnel Management, the U.S. Chemical Safety and Hazard Investigation Board, and as a state Cabinet Secretary in Louisiana.

At FERC, Commissioner LaCerte focuses on grid reliability, energy affordability, and infrastructure modernization. He supports policies that promote domestic energy development while upholding the Commission's independent and evidence-based decision-making framework.

He holds a J.D. from the LSU Paul M. Hebert Law Center and a B.A. from Nicholls State University.

PANEL 1 – FINANCIAL FACTORS DRIVING TRANSMISSION INVESTMENT



Panelist

Bill Carlin

Vice President, Transmission Rates and Regulatory Requirements, Eversource

Bill Carlin is Eversource's Vice President, Transmission Rates and Regulatory Requirements. In this role, he is responsible for leading the company's transmission regulatory strategy, as well as oversight, coordination and implementation of the annual formula rate calculations and related protocol process as regulated by FERC.

Prior to joining Eversource, Bill was the Vice President, NY Controller at National Grid, responsible for leading the accounting operations for the company's New York operating businesses. He joined National Grid in May of 2014 and also served as Controller of the New England jurisdiction and Head of Finance for the U.S. Large Scale Renewables division within National Grid's unregulated business. During his tenure at National Grid, Bill led multiple transformation or strategic projects, including leading the control remediation and enhancement projects for regulatory accounting and leading the finance integration of a large wind and solar renewable development company.

Prior to joining National Grid, Bill was a senior manager in PwC's power and utilities practice with audit clients consisting primarily of SEC-registered regulated electric and gas utilities, independent power producers, and private water utilities.

Bill holds a bachelor's degree in Economics and Accounting from the College of the Holy Cross and CPA licenses in New York and New Jersey.

Panelist

Julien Dumoulin-Smith

Power, Utilities and Clean Energy Equity Analyst, Jefferies

Julien Dumoulin-Smith leads U.S. equity research coverage of Power, Utilities, Midstream, & Clean Energy Research in addition to specialized coverage of engineering procurement & construction (EPC), GE Vernova, and a diverse range of related companies. Julien brings over 15 years of equity research experience to Jefferies and is a No. 1 double-

ranked Institutional Investor magazine analyst in both Utilities & Clean Energy and was recently inducted into the II 'Hall of Fame.' The team was most recently ranked #3 across all equity research franchises across all sectors in the 2025 survey.

Julien earned his undergraduate degree in Applied Math as well as his MBA from Columbia University.

Panelist

Obioma Ugboaja

Director, S&P Global Ratings North American Regulated Utilities

Obioma (Obie) Ugboaja is a Director at S&P Global Ratings and serves as Lead Analyst on the analytical team which covers the North American regulated utilities sector, including over 270 primarily investment-grade rated issuers across the U.S. and Canada. As Director in the North American Regulated Utilities group, Obie has a broad set of responsibilities that include leading a team responsible for ongoing credit ratings analysis and surveillance of over 90 rated issuers, frequent engagement with C-Level senior management teams, extensive investor outreach, and thought leadership.

In addition to a Master of Arts degree in Economics from Rutgers University, Obie also holds an MBA degree in Finance from Belmont University, a bachelor's degree from Delta State University, and has completed Executive Education courses from Columbia University, and the Wharton School, University of Pennsylvania. Obie is also a CFA® charterholder.

Moderator

Phil Moeller

Former FERC Commissioner

The Honorable Philip D. Moeller served as a FERC Commissioner ending his tenure as the second-longest serving member of the Commission. In office from 2006 through 2015, Phil ended his service as the only Senate-confirmed member of the federal government appointed by both President George W. Bush and President Barack Obama.

From 2016 – 2025, Phil served as Executive Vice President, Business Operations Group and Regulatory Affairs, at the Edison Electric Institute (EEI). In his role at EEI, he had significant responsibility over a broad range of issues that affect the future structure of the electric power industry and new rules in evolving competitive markets including energy supply and finance, environment, energy delivery, energy services, federal and state regulatory issues, and international affairs.

Earlier in his career, Phil headed the Washington, D.C., office of Alliant Energy Corporation. He also served as a Senior Legislative Assistant for Energy Policy to U.S. Senator Slade Gorton (R-WA), and as the Staff Coordinator of the Washington State Senate Energy and Telecommunications Committee in Olympia, Washington.

Phil received a Bachelor of Arts in Political Science from Stanford University.

PANEL 2 – VIEWS FROM THE 11TH FLOOR

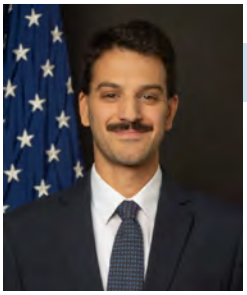
Panelist

Scotiana Bennett

Technical Advisor, Office of Commissioner Lindsay See, FERC

Scotia Bennett currently serves as a Technical Advisor to FERC Commissioner Lindsay See, advising on matters in PJM, ISO-NE, and NYISO, as well as other matters pertaining to electric markets. Prior to her current role, Scotia served for a decade as an economist and energy policy analyst in the Division of Electric Power Regulation-East, within the Commission's Office of Energy Market Regulation. In this capacity, she led inter-office Commission teams in researching, analyzing, and drafting orders for filings under Sections 205 and 206 of the Federal Power Act.

Scotia holds a Master's degree in Economics and Policy Analysis from DePaul University and a Bachelor's degree in Economics from Western Washington University.



Panelist

Henry Engelstein

Legal Advisor, Office of Commissioner David Rosner, FERC

Henry Engelstein is a Legal Advisor to FERC Commissioner David Rosner. He focuses on electric rate matters in PJM and the western United States, as well as on large load issues, transmission policy, and section 203 corporate matters. Henry was previously an Attorney-Advisor in the Office of the General Counsel, where he worked on electric rate matters related to PJM and its organized markets as well as on transmission policy, including Order No. 1920. Prior to that, Henry was an Attorney-Advisor in the Office of Administrative Law Judges.

Henry holds a J.D. from NYU School of Law and a B.A. from the University of Pennsylvania.

Panelist

Noah Lichtenstein

Technical Advisor, Office of Chairman Laura V. Swett, FERC

Noah Lichtenstein currently serves as a Technical Advisor to Chairman Laura V. Swett. Prior to that role, he worked as an Energy Industry Analyst for 14 years in FERC's Office of Energy Market Regulation. In that role, he began his career working on central U.S. electricity markets and utilities issues, eventually specializing in transmission planning, cost allocation, and rates. Most recently, this included serving as a lead for Order No. 1920.

Noah is a graduate of Penn State with a degree in International Politics. He has a Master of Arts in International Environmental Policy, specializing in the Energy and Climate Change track, from the Middlebury Institute of International Studies at Monterey.

Panelist

Steven Wellner

Senior Legal Advisor, Office of Commissioner Judy Chang, FERC

Steven Wellner currently serves as the Senior Legal Advisor to FERC Commissioner Judy Chang, advising on Western wholesale power markets and transmission issues, the Commission's market-based rate and corporate programs, and the Commission's reliability and enforcement work. Since joining

FERC in 2012, he has held a number of other positions across the agency, including: from April 2014 through July 2019, as a Legal Advisor and Chief of Staff to former Chairman and Commissioner Cheryl LaFleur; from July 2019 through June 2022, as the Director of the Division of Electric Power Regulation-West, within the Commission's Office of Energy Market Regulation; from June through December 2022, as a Legal Advisor and Chief of Staff to Chairman Rich Glick; in August 2017, as a transition advisor to Chairman Neil Chatterjee; and as an Attorney-Advisor in the Commission's Office of General Counsel. In those various capacities, he has advised agency leadership on virtually every aspect of the Commission's work.

Before coming to FERC in June 2012, he worked in private practice, largely representing competitive power developers.

Steven received his J.D. from the Georgetown University Law Center in 2007, and graduated in 2002 from Rice University with a double major in history and political science.

Panelist

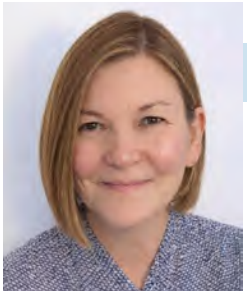
Heidi Werntz

Legal Advisor, Office of Commissioner David LaCerte, FERC

Heidi Werntz serves as Legal Counsel to FERC Commissioner David LaCerte, focusing primarily on California ISO, West, and corporate matters, and occasionally on Southwest Power Pool matters. She came to the LaCerte office with over twenty-five years of FERC experience. Prior to joining his team, Heidi served in FERC's Office of General Counsel (OGC), responsible for authoring decisions on major litigated matters. A "founding member" of FERC's OGC-rehearing group, for nearly a decade she specialized in orders on rehearing – the last line of administrative defense prior to review of Commission action in federal court. In addition to her advisory duties, she assisted the Commission negotiating a memorandum of understanding between FERC and the National Energy Administration of the People's Republic of China, providing a foundation for cooperation on issues of common interest to both agencies.

Prior to joining FERC, Heidi was Counsel at Preston Gates and Huber Lawrence & Abell, from 2000-2004; and an associate at Skadden 1994-2000. She clerked for the Hon. Diane Weinstein at the United States Court of Federal Claims. She is an adjunct law professor at Michigan State University Law School, periodically helping oversee their vibrant externship program.

Heidi has an A.B. from Brown (History and Chinese, 1985); an M.A. from Yale (East Asian Languages and Literature, 1989); and a J.D. from Catholic University Columbus School of Law (1992).



Moderator

Jamie Simler

Vice President, Federal Regulatory, Ameren

Jamie Simler is Vice President of Federal Regulatory Affairs at Ameren, where she leads federal regulatory strategy with a focus on FERC. She provides strategic guidance on policy, rate and tariff filings, and emerging regulatory initiatives affecting the energy sector.

She serves as Secretary of WIRES and previously chaired the Edison Electric Institute's Energy Delivery Advisory Committee.

Jamie brings more than 30 years of industry experience, including senior leadership roles at FERC — Chief of Staff, Director of the Office of Energy Market Regulation, and Director of the Office of Energy Policy and Innovation — where she helped shape key regulatory policies governing U.S. energy markets. She began her career in energy policy and regulatory roles at the Potomac Electric Power Company and the Interstate Natural Gas Association of America.

She holds a B.S. in Petroleum and Natural Gas Engineering from Penn State and an MBA from The George Washington University.